

AI, Digital Infrastructure, and New Technologies



The Union Budget 2026–27 positions artificial intelligence and digital infrastructure as foundational elements of India's next phase of economic transformation. The Budget speech makes it clear that digital capability is no longer a supporting function of governance or business, but a core driver of productivity, competitiveness, and service delivery across sectors.

Over the past decade, digital public infrastructure has transformed how citizens interact with the State and how businesses operate. Building on this base, the Budget signals a decisive shift from digital adoption to digital leadership. Artificial intelligence, advanced computing, and data-driven systems are presented as tools that can significantly amplify outcomes in agriculture, manufacturing, healthcare, education, compliance, and public administration.

Rather than treating AI as a standalone technology initiative, the Budget embeds it within a broader framework of institutional capacity, infrastructure development, and economic reform. This integrated approach reflects an understanding that technology delivers impact only when supported by skills, governance frameworks, and scalable infrastructure.

India's AI Vision and Institutional Framework

A central pillar of the Budget's technology strategy is the strengthening of India's artificial intelligence ecosystem through a structured national approach. The Budget refers to the ongoing development of the IndiaAI Mission, which is designed to build capabilities across computing infrastructure, datasets, research, and application development.

The Mission's focus goes beyond innovation labs and pilot projects. It aims to create shared AI infrastructure that can be accessed by startups, researchers, and public institutions. This approach reduces entry barriers and ensures that AI development is not limited to a small set of large firms.

By anchoring AI development within an institutional framework, the Budget recognises that long-term leadership in emerging technologies requires coordination, sustained funding, and governance oversight rather than isolated initiatives.

Digital Public Infrastructure as a Force Multiplier

The Budget highlights digital public infrastructure as one of India's key strengths. Platforms built over the years have enabled scale, interoperability, and cost efficiency in service delivery. The current Budget seeks to extend this success into more advanced domains by integrating AI and analytics into existing digital systems.

Digital infrastructure is presented as a force multiplier for governance. AI-driven systems are expected to improve targeting, reduce leakages, enhance compliance monitoring, and support faster decision-making. In sectors such as taxation, welfare delivery, and regulatory oversight, technology is used to simplify processes while improving accuracy and transparency.

The Budget's emphasis on digital systems also reflects a broader governance philosophy: reducing discretion, minimising friction, and enabling rule-based administration through technology.

AI Applications Across Key Economic Sectors

A notable feature of the Budget is its focus on practical AI applications rather than abstract innovation. The speech refers to the use of AI in agriculture through tools such as multilingual advisory platforms that integrate data on weather, soil, and crops. These systems are intended to support farmers with timely, localised, and actionable guidance.

In manufacturing and industry, AI is positioned as a tool to improve productivity, quality control, and supply chain efficiency. Predictive maintenance, process optimisation, and demand forecasting are areas where AI-driven systems can reduce costs and enhance competitiveness.

The services sector is another major beneficiary. AI applications in healthcare diagnostics, education delivery, logistics planning, and compliance management are expected to improve outcomes while lowering operational costs. By focusing on sector-specific use cases, the Budget ensures that AI adoption translates into measurable economic and social benefits.



AI and Compliance, Governance, and Ease of Doing Business

The Budget places particular emphasis on the role of AI in improving compliance and governance outcomes. Automated systems, data analytics, and AI-assisted scrutiny are expected to reduce manual intervention and speed up processes in areas such as taxation, regulatory filings, and service approvals.

For businesses, this translates into simpler compliance, faster resolution, and greater predictability. For the Government, AI-driven governance improves enforcement quality while reducing administrative burden. This aligns with the broader reform agenda of reducing unnecessary compliance and improving ease of doing business.

The Budget's technology strategy thus supports both efficiency and accountability, reinforcing trust between the State and economic participants.

Building Skills and Human Capital for the Digital Economy

Recognising that technology adoption depends on human capability, the Budget links AI and digital infrastructure with skill development and education. Investments in institutions, training programmes, and research ecosystems are intended to create a workforce that can develop, deploy, and manage advanced technologies.

By supporting education-to-employment pathways in technology-driven sectors, the Budget aims to ensure that digital transformation generates broad-based employment rather than concentrated gains. This emphasis on skills also supports India's ambition to become a global hub for technology services and innovation.

Advanced Computing, Data Infrastructure, and Research Ecosystems

A strong digital economy requires not only applications, but also deep underlying infrastructure. The Budget 2026–27 recognises this by emphasising advanced computing capacity, data availability, and research ecosystems as critical enablers of artificial intelligence and emerging technologies.

The source document highlights the importance of building shared computing infrastructure that can support large-scale AI training and deployment. High-performance computing, cloud-based platforms, and secure data systems are positioned as national assets that reduce dependence on foreign infrastructure and ensure strategic autonomy.

Research institutions and technology centres play a central role in this ecosystem. By supporting advanced research facilities and collaborative platforms, the Budget seeks to bridge the gap between academic research and real-world applications.

This strengthens India's ability to innovate domestically rather than rely solely on imported technologies.

Role of Startups and Private Sector in Technology Adoption

The Budget positions startups and the private sector as key drivers of AI adoption and digital innovation. While public investment and institutional frameworks provide the foundation, private enterprises are expected to translate technology into scalable solutions across sectors.

Startups, in particular, benefit from access to shared AI infrastructure, datasets, and digital public platforms. This lowers entry barriers and allows smaller firms to compete and innovate without prohibitive capital costs. The Budget's broader emphasis on ease of doing business, compliance simplification, and access to finance further supports technology-driven entrepreneurship.

Large enterprises also play a crucial role in adopting AI at scale. Their participation accelerates diffusion of technology across supply chains, MSMEs, and service networks, multiplying the impact of public investment in digital infrastructure.

Data Governance, Ethics, and Responsible AI

As AI adoption expands, the Budget implicitly recognises the importance of data governance and ethical use of technology. AI systems rely heavily on data, making issues of privacy, security, and accountability increasingly important.

The emphasis on digital public infrastructure and institutional oversight reflects an effort to balance innovation with safeguards. Governance frameworks are expected to ensure that AI systems are transparent, auditable, and aligned with public interest objectives.

Responsible use of AI is particularly important in areas such as governance, compliance, and service delivery, where automated decisions can have significant consequences. By embedding AI within structured institutional systems rather than ad hoc deployments, the Budget seeks to manage risks while maximising benefits.





Impact of AI on Productivity and Economic Competitiveness

The Budget presents AI as a powerful tool for improving productivity across the economy. In manufacturing, AI-driven systems can optimise processes, reduce downtime, and improve quality. In agriculture, data-driven advisory platforms support better decision-making and risk management. In services, automation and analytics enhance efficiency and customer experience.

These productivity gains are essential for sustaining growth in a competitive global environment. As labour and resource constraints intensify, technology-driven efficiency becomes a key differentiator. The Budget's technology strategy therefore supports India's ambition to remain competitive in global markets.

By integrating AI into core economic sectors, the Budget aims to shift the economy towards higher value-added activities, supporting long-term income growth and export potential.

Employment, Skills, and the Changing Nature of Work

While AI raises concerns about job displacement, the Budget adopts a balanced perspective. Technology is presented as a tool that changes the nature of work rather than eliminating it altogether. New roles emerge in areas such as data analysis, system management, cybersecurity, and AI deployment.

The Budget's focus on education, training, and institutional capacity building is therefore critical. By preparing the workforce for technology-enabled roles, the Government seeks to ensure that AI-driven growth translates into employment opportunities rather than exclusion.

This approach also aligns with India's demographic profile. A skilled, digitally capable workforce strengthens the country's position as a global provider of technology services and innovation.

Digital Divide and Inclusion Challenges

The Budget recognises that digital transformation must be inclusive to be sustainable. Uneven access to digital infrastructure, skills, and connectivity can widen disparities if not addressed proactively.

Investments in broadband expansion, digital public platforms, and regional institutions help reduce these gaps. The integration of AI tools into multilingual and locally relevant platforms, such as agricultural advisory systems, reflects an effort to ensure accessibility across regions and population groups.

By embedding inclusion into the digital strategy, the Budget aims to ensure that technology benefits are widely shared rather than concentrated.

Execution Risks and Policy Coordination

Implementing a technology-driven transformation at scale presents significant challenges. Coordination across ministries, regulators, state governments, and institutions is essential for success. Fragmented implementation or inconsistent standards can limit impact.

The Budget's emphasis on institutional frameworks, shared infrastructure, and long-term planning reflects awareness of these risks. Clear governance structures, stable policy signals, and continuous reform are necessary to translate intent into outcomes.

Managing cybersecurity risks and protecting critical digital infrastructure also remain ongoing priorities as digital dependence increases.

Conclusion: Technology as the Engine of the Next Growth Phase

The Union Budget 2026–27 places artificial intelligence and digital infrastructure at the heart of India's economic strategy. By combining institutional support, shared infrastructure, private sector participation, and skill development, the Budget seeks to move beyond digital adoption towards digital leadership.

Technology is not treated as an isolated sector, but as a cross-cutting enabler of productivity, governance, and inclusion. This integrated approach reflects a mature understanding of how digital systems shape modern economies.

If implemented effectively, the measures outlined in the Budget have the potential to position India as a global leader in applied AI and digital innovation, driving sustainable growth and competitiveness in the years ahead.